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# Form NHCT31, Community Benefits Reporting

version 1.14

(Submission #: HPH-EN4E-HFET3, version 1)

# **Details**

Originally Started By lisa cohen

Alternate Identifier The New London Hospital Association, Inc.

Submission ID HPH-EN4E-HFET3

Status Submitting
Active Steps Form Submitted

# **Form Input**

## **Section 1: Organizational Information**

#### For Fiscal Year Beginning

7/1/2020

#### **Organization Name**

The New London Hospital Association, Inc.

#### **Street Address**

273 County Rd

New London, NH 03257

#### Federal ID#

020222171

#### State Registration #

6881

#### Website address (must have a prefix such as "http://www."

http://www.newlondonhospital.org

#### Is the organization's community benefit plan on the organization's website?

Yes

#### **Chief Executive**

First Name Last Name Martin Manion

Phone Type Number Extension

Business 6035262911

**Email** 

tom.manion@newlondonhospital.org

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#### **Board Chair**

First Name Last Name Doug Lvon

Phone Type Number Extension

Business 6035262911

**Email** 

dwlyon1@comcast.net

#### **Community Benefits Plan Contact**

**First Name** Last Name LISA COHEN

Title

Chief Financial Officer

Phone Type Number Extension

Business 6035265372

**Email** 

Lisa.cohen@newlondonhospital.org

# Does this report include community benefit information for affiliated or subsidiary organizations?

No

# Section 2: Mission & Community Served

#### **Mission Statement**

Providing safe quality care for every patient, every time in partnership with patients, family, and healthcare providers.

#### Has the Mission Statement been reaffirmed in the Past Year (RSA 7:32e-I)?

Yes

#### Service Area

Community may be defined as a geographic service area comprised of the locations from which most service recipients come (primary service area) or a subset of the general population that share certain characteristics such as age range, health condition, or socioeconomic resources. For some trusts, the definition of community may be a combination of geographic service area and a subset of the population within that area. Please include information from the drop down lists and narrative field as applicable to sufficiently describe the community served.

#### Did the primary service area cover ALL of New Hampshire?

No

#### Please select service area Counties (NH), if applicable

Sullivan

Merrimack

### Please select service area municipalities (NH), if applicable

**ANDOVER** 

SUNAPEE

**NEW LONDON** 

**NEWBURY** 

NEWPORT GRANTHAM

SUTTON

BRADFORD

**DANBURY** 

WILMOT

WASHINGTON

**SPRINGFIELD** 

**LEMPSTER** 

**GOSHEN** 

**CROYDON** 

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#### **Service Population Description**

Serve the general population

# Section 3.1: Community Needs Assessment

In what year was the last community needs assessment conducted to assist in determining the activities to be included in the community benefit plan? (Please attach a copy of the needs assessment below if completed in the past year)

2021

#### Please attach a copy of the needs assessment if completed in the past year

Community-Health-Needs-Assessment-2021.pdf - 05/05/2022 11:19 AM

Comment

NONE PROVIDED

Was the assessment conducted in conjunction with other health care charitable trusts in your community? Yes

# Section 3.2: Community Needs Assessment (1 of 6)

#### Area of Community Need / Concern

1. Financial Barriers to Care; Cost of Care / Insurance

#### Is the need identified in the Community Needs Assessment?

Yes

#### Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

# Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financial Assistance

2.1: Medicaid

#### Brief description of major strategies or activities to address this need (optional)

NLH provides financial assistance to patients and offers assistance in applying for insurance coverage

# Section 3.2: Community Needs Assessment (2 of 6)

#### Area of Community Need / Concern

22. Access to Mental Health Services

#### Is the need identified in the Community Needs Assessment?

res

#### Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

# Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

E4: Resource Development Assistance

A2: Community-Based Clinical Services

C8: Behavioral Health Services

C10: Other Subsidized Health Services

#### Brief description of major strategies or activities to address this need (optional)

NONE PROVIDED

# Section 3.2: Community Needs Assessment (3 of 6)

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#### Area of Community Need / Concern

24. Substance Use

#### Is the need identified in the Community Needs Assessment?

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#### Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

# Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A2: Community-Based Clinical Services

A3: Health Care Support Services

C10: Other Subsidized Health Services

#### Brief description of major strategies or activities to address this need (optional)

NONE PROVIDED

# Section 3.2: Community Needs Assessment (4 of 6)

#### Area of Community Need / Concern

35. Other Social Determinants of Health

#### Is the need identified in the Community Needs Assessment?

Yes

#### Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

# Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A1: Community Health Education

E2: Grants

F7: Community Health Advocacy

#### Brief description of major strategies or activities to address this need (optional)

Socioeconomic conditions affecting health and well-being such as housing affordability, access to transportation, healthy foods, and affordable, dependable childcare.

# Section 3.2: Community Needs Assessment (5 of 6)

#### Area of Community Need / Concern

3. Access to Primary Care

#### Is the need identified in the Community Needs Assessment?

Yes

### Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

# Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A2: Community-Based Clinical Services

A3: Health Care Support Services

C10: Other Subsidized Health Services

B1: Provision of Clinical Setting for Undergraduate Education

B4: Other Health Professions Education Support

#### Brief description of major strategies or activities to address this need (optional)

NONE PROVIDED

# Section 3.2: Community Needs Assessment (6 of 6)

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#### Area of Community Need / Concern

16. Aging Population / Senior Services

Is the need identified in the Community Needs Assessment?

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Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

Please select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

A3: Health Care Support Services F7: Community Health Advocacy

Brief description of major strategies or activities to address this need (optional)

NONE PROVIDED

# Section 4: Community Benefit Activities

#### **Optional Section 4 completion tool**

An optional MS Excel tool can be used to aid completion of this Section offline. Please click on the "Community Benefits Reporting Tool" link below, this will download the file to a suitable location. Once opened, refer to the "Worksheets" sheet at the bottom of the form. Numbers/dollar amounts can be calculated and will automatically populate into the appropriate fields of the "Section 4" sheet. These numbers can then be entered manually by you in the appropriate fields of this Section 4, below. Community Benefits Reporting Worksheets

Financial Assistance, Means-Tested Government Programs and Community Benefit Services

### Total Functional Expenses for the Reporting Year (\$)

71974350

(1) Financial Assistance at cost (if using the optional Excel tool, refer to Worksheet 1)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	647010	0	647010	0.9%	650000

(2) Medicaid (if using the optional Excel tool, refer to Worksheet 3, column A)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	7367598	5337974	2029624	2.8%	2030000

# (3) Costs of other means-tested government programs (if using the optional Excel tool, refer to Worksheet 3, column B)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

#### (4) Total Financial Assistance and Means-Tested Government Programs

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(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)	
0	0	8014608	5337974	2676634	3.7%	2680000	

### **Community Benefit Services**

# (5) Community health improvement services and community benefit operations (if using the optional Excel tool, refer to Worksheet 4)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	493379	0	493379	0.7%	495000

(6) Health professions education (if using the optional Excel tool, refer to Worksheet 5)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	96946	0	96946	0.1%	97000

(7) Subsidized health services (if using the optional Excel tool, refer to Worksheet 6)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	14656879	12734003	1922876	2.7%	1930000

(8) Research (if using the optional Excel tool, refer to Worksheet 7)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

#### (9) Cash and in-kind contributions for community benefit (if using the optional Excel tool, refer to Worksheet 8)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	5460	0	5460	0%	5500

### (10) Total Other Benefits

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	15252664	12734003	2518661	3.5%	2527500

#### **Total**

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(11) Totals

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	23267272	18071977	5195295	7.2%	\$5207500

# **Section 5: Community Building Activities**

Total expense (\$; entered at top of Section 4)

71974350

(1) Physical improvements and housing

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(2) Economic development

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(3) Community support

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(4) Environmental improvements

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	

(5) Leadership development and training for community members

(a) Number of activities or programs (optional)	activities or programs served communit		(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(6) Coalition building

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	PROVIDED NONE PROVIDED		0	0	0%

### (7) Community health improvement advocacy

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(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	

#### (8) Workforce development

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

#### (9) Other

(a) Number of activities or programs (optional)	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
	served	community benefit	offsetting	benefit expense	total expense
	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

#### Total

#### (10) Totals

(a) Number of activities or programs	activities or Persons (c) For		(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
0	0	0	0	0	0%

### **Section 6: Medicare**

Enter total revenue received from Medicare (\$ -- including DSH and IME)

25269170

Enter Medicare allowable costs of care relating to payments specified above (\$)

26693208

Medicare surplus (shortfall)

\$-1424038

Describe the extent to which any shortfall reported above should be treated as community benefit. Please also describe the costing methodology or source used to determine the amount reported above.

NONE PROVIDED

Describe the costing methodology or source used to determine the amount reported above. Please check the boxes below that describe the method used:

Cost to charge ratio

# **Section 7: Summary Financial Measures**

**Gross Receipts from Operations (\$)** 

119123582

Net operating costs (\$)

71974350

Ratio of gross receipts from operations to net operating costs

1.655

#### **Unreimbursed Community Benefit Costs**

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#### Financial Assistance and Means-Tested Government Programs (\$)

2676634

#### Other Community Benefit Costs (\$)

2518661

### **Community Building Activities (\$)**

n

#### Total Unreimbursed Community Benefit Expenses (\$)

5195295

#### Net community benefit costs as a percent of net operating costs (%)

7.22%

#### Other Community Benefits (optional)

#### Leveraged Revenue for Community Benefit Activities (\$)

NONE PROVIDED

#### Medicare Shortfall (\$)

\$-1424038

# Section 8: Community Engagement in the Community Benefits Process

#### Please list below

Community Organizations, Local Government Officials and other Representatives of the Public:	Indentification of Need	Prioritization of Need	Development of the Plan	Commented on Proposed Plan
Behavioral Health Coordinators (6)	Yes	Yes	No	No
Community Health Workers (4)	Yes	Yes	No	No
Food Insecurity (2)	Yes	Yes	No	No
Regional Public Health (2)	Yes	Yes	No	No
Substance Use Recovery Coaches (7)	Yes	Yes	No	No
Medication Assisted Treatment (5)	Yes	Yes	No	No
Chamber of Commerce (5)	Yes	Yes	No	No
Rural Community Residents (6)	Yes	Yes	No	No
Individuals with Complex Health Needs (4)	Yes	Yes	No	No
Seniors	Yes	Yes	No	No

#### Please provide a description of the methods used to solicit community input on community needs:

The committee and our community partners successfully convened 10 different community discussion groups to allow input on health issues that matter to the community, ongoing challenges including COVID-19, observations on past community improvement efforts, and suggestions for new or continuing areas of focus.

# **Section 9: Charity Care Compliance**

The valuation of charity does not include any bad debt, receivables or revenue.

Yes

A written charity care policy is available to the public.

Voc

#### Any individual can apply for charity care.

Yes

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Any applicant will receive a prompt decision on eligibility and amount of charity care offered.

Yes

Notice of the charity care policy is posted in lobbies.

Yes

Notice of the policy is posted in waiting rooms.

Yes

Notice of the policy is posted in other public areas of our facilities.

Yes

Notice of the charity care policy is given to recipients who are served in their home.

N/A

### **Section 10: Certification Contact**

Name of Person Submitting the Community Benefits Report

First Name Last Name Lisa Cohen

Title

Chief Financial Officer

**Email** 

Lisa.cohen@newlondonhospital.org

NHCT-31 (December 2020)

# **Attachments**

Date	Attachment Name	Context	Confidential?	User
5/5/2022 11:19 AM	Community-Health-Needs-Assessment-2021.pdf	Attachment	No	lisa cohen

# **Status History**

	User	Processing Status
5/5/2022 11:08:29 AM	lisa cohen	Draft
5/6/2022 1:08:16 PM	lisa cohen	Submitting

# **Processing Steps**

Step Name	Assigned To/Completed By	Date Completed
Form Submitted		

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